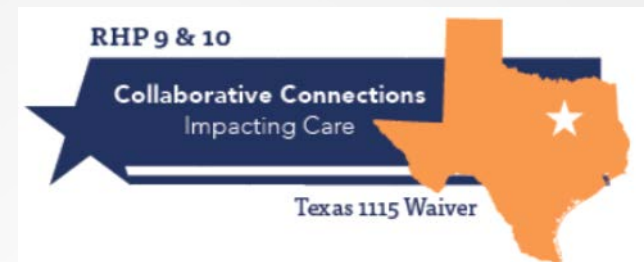


# Project Evaluation Tool

DY6 Sustainability Project Evaluation Requirement

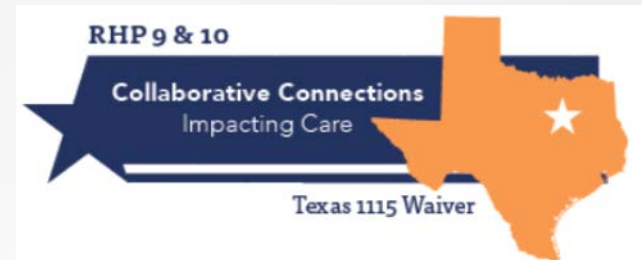
Bonnie McCamey, PhD  
RHP 10 Anchor Team  
Manager of Waiver Analytics

## Sustainability Requirement: Project Evaluation




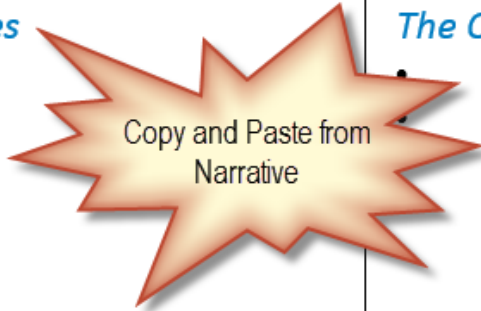
- The RHP 10 Anchor Team developed a Project Evaluation tool that meets the requirements of the DY6 Sustainability Planning template.
- The template is a 3 page Word document with an accompanying instruction document that will be posted to the RHP10 LC website.
- The key elements included in the template are:
  - Project Challenges, Objectives, and Target Population
  - Alignment with Community Needs and Organizational Goals
  - Financial funds achieved within each DY
  - Achievement percent achieved within each DY
  - Triple Aim impact on improving patient care
  - QPI and Category 3 metric graphs across the DYs
  - Key to Success, Improvements Still Needed, and Replication Across the State possibilities

# Project Description Section

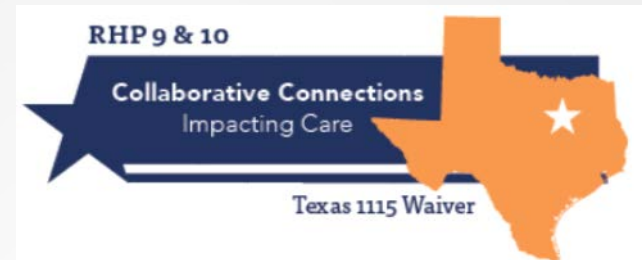


These sections can be copied and pasted straight from your project narrative.

<i>DSRIP Project Evaluation</i> <i>Medicaid 1115 Healthcare Transformation Waiver</i>		 <p>Right Click Logo and "Change Picture" to your logo</p> <p><i>Your Organizational Logo Goes Here</i></p>
<b>&lt;Project Name &gt;</b> <Project Short Description>		
<i>The Challenges</i> <ul style="list-style-type: none"><li>•</li><li>•</li><li>•</li><li>•</li></ul>	<i>The Objectives</i> <ul style="list-style-type: none"><li>•</li></ul>	
<i>Target Population</i> <small>Target Population description from the narrative</small>		



# Alignment Section



**Alignment Score: \_\_\_\_\_**

*Score = number of Community Needs + Org Goals*

## ***Community Needs Addressed***



Copy and Paste  
from Narrative

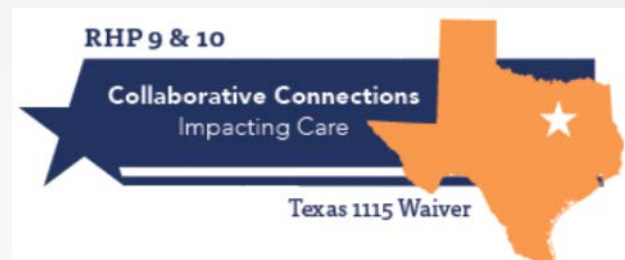
## ***Organizational Goals Impacted***



Find your  
Organizational  
Goals that Align

- Copy and paste the Community Needs Addressed from your project narrative
- Compare your project objectives and metrics to your Organizational Goals or KPIs
- List all the Org Goals or KPIs that are impacted by your project
- Alignment Score =  
# of Community Needs +  
# of Organizational Goals

# Financial & Achievement Sections



Example:

**Financial Score: 3**

*Score = Total \$ Achieved in DY divided by \$ 1,000,000*

	\$ Allocated Value	\$ Achieved in DY
DY2	\$ 1,338,223	\$ 1,338,223
DY3	\$ 1,465,989	\$ 241,378
DY4	\$ 1,577,817	\$ 788,909
DY5	\$ 1,709,153	\$ 1,438,599
DY6		
<b>Total</b>	<b>\$ 6,091,182</b>	<b>\$ 3,807,109</b>

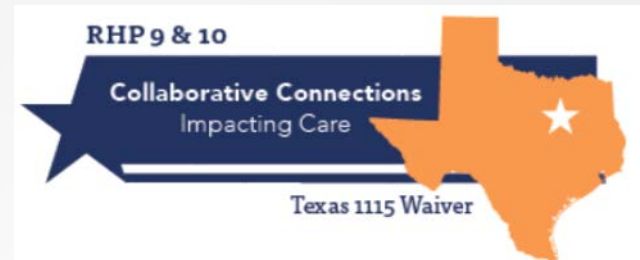
**Achievement Score: 9**

*Score = 1 point for every 25% Total % Achieved per DY*

	\$ Carried Forward \$ Allocated - \$ Achieved	% Achieved = X pts \$ Achieved / \$ Allocated
DY2	\$ 0	100% = 4 pts
DY3	\$ 1,224,611	16% = 0 pts
DY4	\$ 788,908	50% = 2 pts
DY5	\$ 270,554	84% = 3 pts
DY6		
<b>Total</b>	<b>\$ 2,284,073</b>	<b>62.5%</b>

- Enter the project's Total Allocated Value each year including Cat 3s.
- Enter the combined Round 1 & 2 dollars achieved during each DY
- Financial Score = 1 point for every \$1M Achieved (round down)
- Enter the dollars carried forward from each DY into the next
- Calculate the % Achieved within each DY ( $\$ \text{ Achieved} / \$ \text{ Allocated}$ )
- Achievement Score = 1 point for every 25% each DY (not overall)

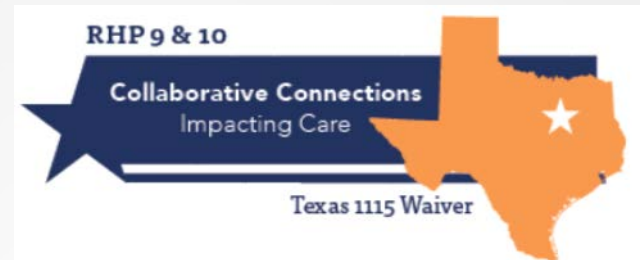
## Triple Aim Impact Sections



- Triple Aim Score = Sum of Scores for each of the Triple Aim Sections
- Rate your project's impact on each of the Triple Aims (1 – 5 points)
- 1 = Very Little, 2 = Some, 3 = Moderate, 4 = High, 5 = Very High
- In each section list the project interventions that have demonstrated improvement in patient care in each of the three areas.
- Quality and Experience of Care
  - Quality of Care and Patient Satisfaction metrics go here
- Population Health Management
  - Population Health and Care Transition metrics go here
- Reduction of Cost of Care
  - Cost, LOS, and Avoidable Hospital Visits go here

# Triple Aim – Exercise 1

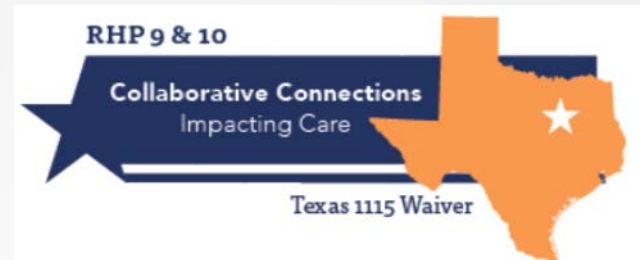
Instructions page 3 (10 minutes)



- Some metrics could go in more than one section
- Readmissions is an example of a metric that can fit in all 3
- Classify which of the 5 exercise metrics are appropriate for each of the Triple Aims – place an X in each applicable section
- Compare and discuss your answers with others at your table
- In the blank grid at the bottom of the page, list your project's QPI, category 3 metrics, and data-driven milestones measured over the DYs
- Classify which of your metrics are appropriate for each of the Triple Aims – place an X in each applicable sections
- If you have a section without at least one metric, try to think of a valid variation of a metric from a section with several that might fill the gap

## Triple Aim – Exercise 2

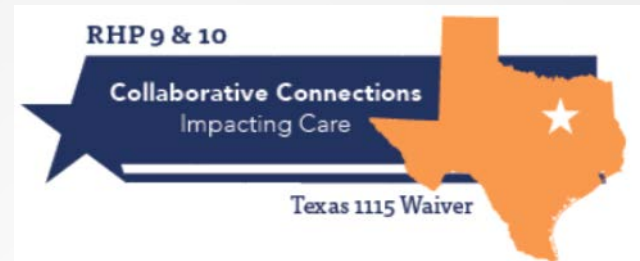
Instructions page 4 (15 minutes)



- In order to justify an Impact Score from 1: Very Little to 5: Very High, you need to be able to quantify the impact of your project interventions on improving patient care.
- Use actual numeric results from your metrics over the years to show how much improvement was achieved through your interventions.
- A “Very Effective” impact statement includes all three elements:
  - Specific Intervention (what did you change or add)
  - Demonstrated Outcome (how did it improve patient care)
  - Quantifiable Data Points (show both baseline/pre-intervention rates and current/post-intervention rates)
- Don’t just say “The rate increased from X% to Y%” – tell us how
- In the exercise, rate each example and re-write it more effectively
- Make up improvement numbers when none are given.



## Triple Aim – Reduction of Cost Charges v. Costs v. Variable Costs



- Reduction of Costs of Care estimates should not be based on Charges
- “Charges” is the amount put on the Bill or Claim  $\neq$  Costs
- A basic estimator for Cost to Charge ratio is 30% (Charge x 0.30)
- But only 15% - 20% of costs vary by patient volume (Charge x 0.05)
- If your organization has a mature Cost Accounting System, ask Finance for your average **Variable Direct Cost** per type of visit
- If not, you can estimate using the Charge x 0.05 per avoided visit.

Visit Type	Charges	Cost (30%)	VDC (5%)
Emergency	\$3,000	\$900	\$150
Inpatient	\$30,000	\$9,000	\$1,500
Clinic Visit	\$300	\$90	\$15

# Total Weighted Score

Example:

**Total Weighted Score: 7.2**

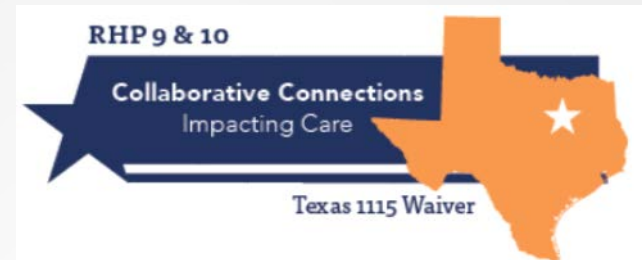
*Score = Sum of Scores from Above x Section Weight %*

Section Scores from Above	Section Score	Weight %	Weighted Score
Alignment Score	6	30%	1.8
Financial Score	3	20%	0.6
Achievement Score	9	20%	1.8
Triple Aim Score	10	30%	3.0

For DY2-DY5 from 28 projects:

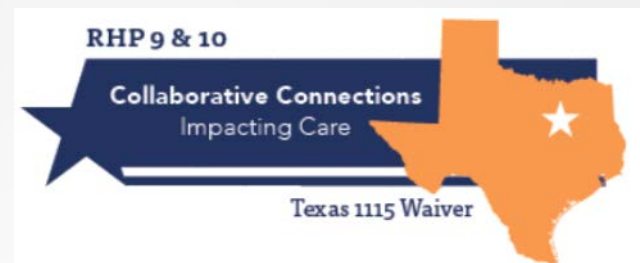
- Median Score: 9.5
- Mean Score: 10.5
- Low Score: 6.5
- High Score: 17.4

DY6 Financial & Achievement data will add 0.2 – 0.5 points.



- Once you have completed the 4 scored sections, copy your scores to the “Total Weighted Score” grid
- Each section is weighted to give more weight to Alignment and Triple Aim than to Financial and Achievement
- This keeps the high dollar projects from overshadowing the smaller projects that may have a very high impact on a small target population
- A Weighted Score of around 10 points has an Average Impact

# QPI and Category 3 Graphs

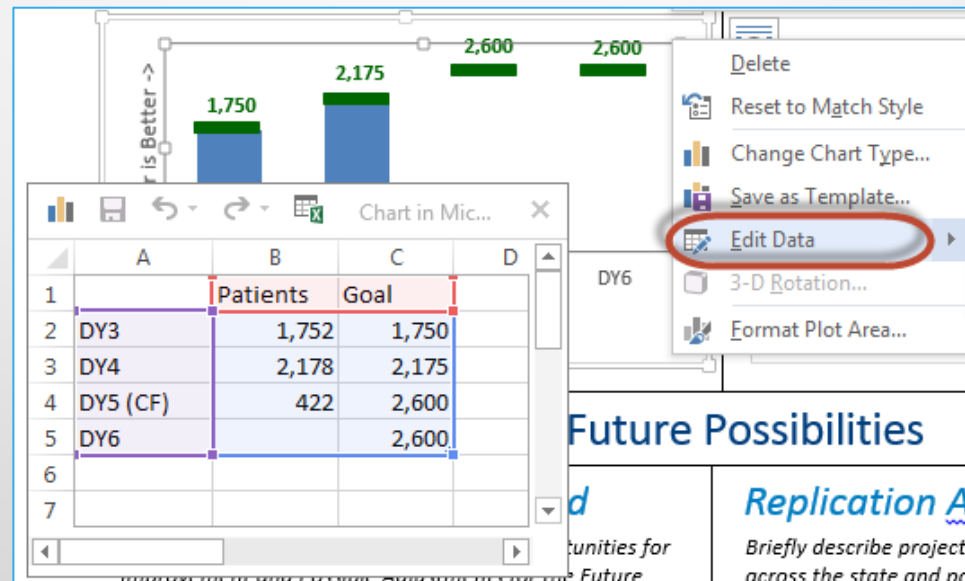


1. Gather your QPI and Cat 3 Goals and Results from DY3-DY6 into the grid on page 2 of the Instructions

QPI	Result	Goal
DY3		
DY4		
DY5		
DY6		

Cat 3	Result	Goal
DY3 (BL)		No Goal
DY4 (PY1)		
DY5 (PY2)		
DY6 (PY3)		

2. Right Click graph
3. Choose Edit Data
4. Enter into pop-up Excel window
5. Close window
6. Graph Updates automatically

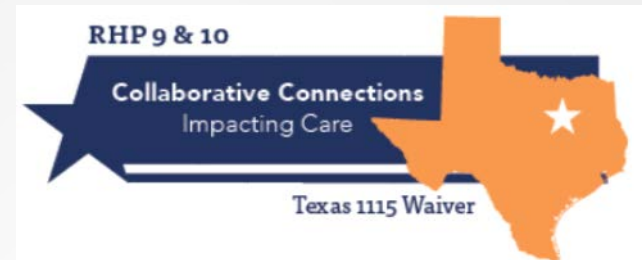


Future Possibilities

Replication A

Briefly describe project across the state and po

# Key to Success and Future Possibilities



## *Our Key to Success*

*Briefly describe what has been the primary key to the project's success.*

You've done a lot of great things, but select the ONE KEY thing your project did that had the biggest impact.

## Future Possibilities

### *Improvements Still Needed*

*Briefly describe Barriers, Unmet Needs, Opportunities for Improvement and Possible Adjustments for the Future.*

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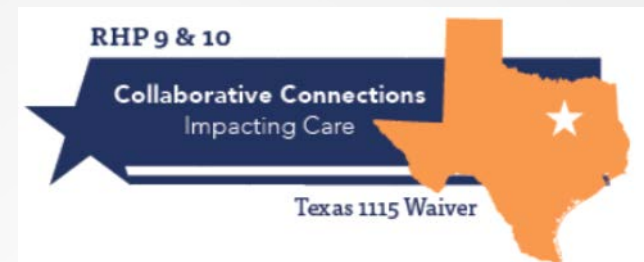
### *Replication Across the State*

*Briefly describe project Interventions that could be replicated across the state and possible barriers to replication.*

- 
- 
- 
- 

This section will help you start thinking about what changes, expansions, and enhancements you can make in DY7-DY8.

## For more information



### Contact Information:

Bonnie McCamey, PhD    [bmccamey@jpshealth.org](mailto:bmccamey@jpshealth.org)

Two documents will be loaded to the RHP 10 website:

<http://rhp10txwaiver.com/>

- DSRIP project Evaluation Template – Blank.docx
- Learning Collaborative Evaluation Tool Instructions.docx

